





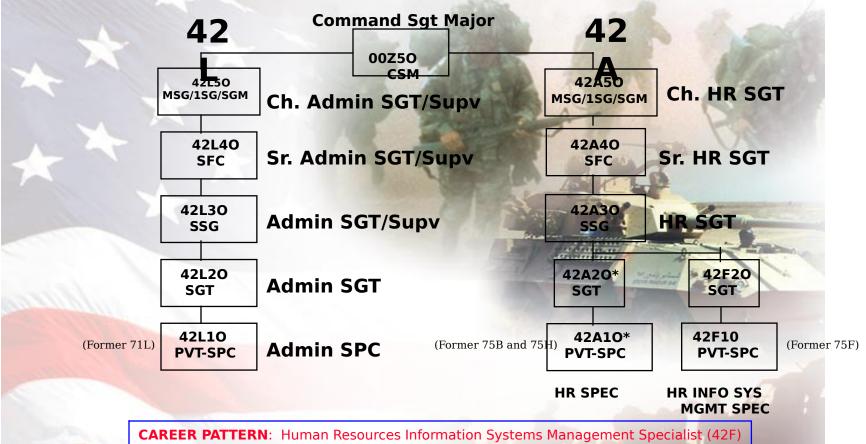


2004 Master Sergeant Selection Board Proponent Information Packet



ADJUTANT GENERAL'S CORPS CMF 42 Career Pattern





CAREER PATTERN: Human Resources Information Systems Management Specialist (42F merge at Staff Sergeant and convert to 42A, Human Resources Specialist.

On Point for the Nation Persuasive in Peace, Invincible in War

*Effective 1 Oct 03, MOS 75B and MOS 75H consolidate into MOS 42A.





Mission/Characteristics

The mission of Human Resources Sergeants (MOS 42A) is to supervise and execute 42 Athe Military Personnel Support System (MILPER system) that supports Battalions, Brigades, Divisions, Corps, Installations, MACOMs, HQDA, and DOD Agencies, including *non-standard organizations.

The mission of Administrative Sergeants (MOS 42L) is to supervise, execute, and standardize administrative support in commands, staff elements, and agencies at all levels of command throughout DA and DOD, including *non-standard organizations.

*non-standard organizations within the MILPER system include, but are not limited to, MACOMs, service schools, special operations groups, and other tactical and non-tactical major command headquarters.

Unique CMF Characteristics - The Adjutant General's Corps has recently consolidated MOSs and renumbered MOSs. This consolidation and renumbering will streamline personnel and administrative support throughout the Army and ensure that the AG Corps is in compliance with ADS XXI initiatives.





MOS 42A - Description

MOS 42A performs and supervises Personnel Service Support (PSS) at Battalion, Brigade, Division, Installation, Corps, Theater, HQDA, DOD, or Joint level. Major responsibilities of Personnel Services NCOs include:

- Personnel Readiness Management
- Personnel Accounting and Strength Reporting
- Casualty Operations Management
- Replacement Operations
- Personnel Information Management
- Morale, Welfare, and Recreation and Community Supp
- Essential Personnel Services (Functions)

Chief/Senior, Personnel Services Sergeant-42A5

Supervises the functions and activities of personnel service support; personnel readiness, personnel information, personnel accounting and strength reporting, replacement and casualty operations management. Formerly managed the functions of Personnel Administration Specialist (75B), Personnel Information System Management Specialist (75F), and Personnel Services Specialist (75H). Now manages the functions of Human Resources Specialist (42A) and Human Resources Information Systems Management Specialist (42F).







MOS 42A - Career Enhancing Assignments

MOST CHALLENGING ASSIGNMENTS:

- First Sergeant/Detachment Sergeant
- S1 Personnel Sergeant (PAC Supervisor)
- Instructor or Small Group Leader, Army Service School or NCO Academy
- Platoon Sergeant (as Primary Duty)
- Drill Sergeant
- Recruiter
- Observer/Controller
- Operations Sergeant Per Group/PSB
- Personnel Assistance and Training Team NCO
- Strength Management NCO Division or Corps
- AC/RC Advisor with title XI responsibilities

*CHALLENGING ASSIGNMENTS:

- Branch/Section NCOIC (AG Related Functions)
- Career Management NCO/Advisor and/or Professional Development NCO
- Equal Opportunity Advisor
- Inspector General NCO
- Manpower/Force Development NCO (ASI A3)
- Personnel Sergeant at MACOM/DOD/Joint Staff
- Writer Developer, Army Service School

PROMOTION ENHANCING TRAINING

- 42A:
- · Manpower and Force Development (ASI A3)
- · Battle Staff Course (ASI 2S)

MILITARY EDUCATION:

· ANCOC

CIVILIAN EDUCATION:

- ·Associates Degree (a plus)
- ·Bachelors Degree (a strong plus)

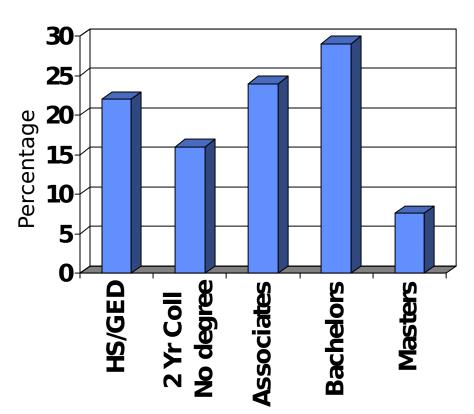


^{*} Note: Only positions in this section are listed in alphabetical order.



MOS 42A - Education

Civilian education by itself does not determine promotion potential, however it is a good indicator of an NCO's desire to excel and professionally develop themselves as leaders. When reviewing civilian education attention should also be given to the demands of the job that NCOs have held.



Current civilian education levels for Skill Level 4 in MOS 42A are:

1% have a Masters Degree

14% have a Bachelors Degree

23% have 2 years (60 hours) of college

26% have an Associates Degree

36% have a high school diploma or equivalent

The Career Development Model recommends AA/AS by the 10th year of service and a BA/BS by the 16th year of service.







MOS 42A - Unique Characteristics

- ▶ PROFICIENCY IN FEEDER MOSs: NCOs in this MOS must be technically proficient in both feeder MOS tasks (42A and 42F) to properly perform their duties.
- TOE VS. TDA ASSIGNMENTS: Authorizations at SSG and SFC are approximately 50% in TOE and 50% in TDA. NCOs should have a variety of assignments in TDA and TOE.
- SPECIAL DUTY POSITIONS: Drill Sergeant, Recruiter, EO Advisor, and Instructor positions are limited in MOS 42A (see below). Many qualified 42As may not serve in special duty positions because of the limited authorizations.

	DRILL SGT	RECRUITER	INSTRUCTOR	EOA	1SG
	AUTHS	AUTHS	AUTHS	AUTHS	AUTHS
SSG	46 (2.8%)	122 <i>(7.6%)</i>	44 (2.7%)	NA	NA
SFC	31 (1.9%)	0 (0.0%)	34 (2.1%)	28(1.7%)	NA
MSG	NA	NA	NA 11(3.	3%) 66(20%)	

(x.x%) = Percent of authorizations for that grade based on total authorizations







Typical Career Patterns - MOS 42A

This slide does not prioritize jobs based on difficulty, challenges, or risk. This slide is provided to give an overall picture of typical jobs held by soldiers in this MQS at all ranks.



Course Director, AIT

Detachment Sergeant

Instructor, Svc School

BN/BDE Pers SGT (S1)

Branch/Section NCOIC

Division/Corps G1 Ofc

Pers Sergeant (MACOM,

Operations Sergeant

Strength Mgmt NCO

DOD, JOINT)

AC/RC Advisor

EO Advisor

OC - JRTC/NTC

Combat Dev. NCO

Inspector General

Writer/Developer

Platoon Sergeant

Sr Drill Sergeant

LEADERSHIP

SGL, NCOA

STAFF

SPECIAL.









LEADERSHIP

Squad Leader

STAFF

LEADERSHIP

SOD/TM Ldr

SPECIAL

STAFF PSNCO Section Supv G1 Section Pers Svc Sp S1 Section Pers Adm Sp G1 Section Section Ldr S1 Section SPECIAL.

Recruiter (detailed)Recruiter (detailed) Writer/Dev

LEADERSHIP

Asst CMDT, NCOA First Sergeant Series Tng Chief, AIT STAFF

Branch/Division NCOIC Division/Corps G1 Ofc Operations Sergeant Strength Mgmt NCO

SPECIAL

AC/RC Advisor EO Advisor Inspector General Manpower/Force Dev. (A3)G1/AG SGM Personnel Assistance &

Inspection Team NCOIC Department SGM Sr. Professional Dev. NCOBranch SGM Career Mgmt NCO/Advisor

LEADERSHIP

PERSCOM CSM SSI CSM AG SCHOOL CSM NCOA CMDT BDE CSM BN CSM

STAFF

Army G1 SGM TAGD SGM EPMD SGM DCSPER SGM. MACOM Division SGM

OPNS SGM Garrison SGM

SPECIAL. EO SGM IG SGM

ASIs:

A3: Manpower/Force **Development NCO** 2S: Battle Staff NGO



STAFF

G1 Section Pers Svc Sp Pers Adm Sp PSB/MPD S1 Section **SPECIAL**

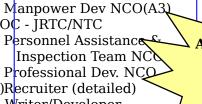
CPL Recruiter



Instructor SGL, NCOA

Pers Detachment

Recruiter









MOS 42A - Career Progression Plan

RANK	PVT-SPC	SGT	SSG	SFC	MSG/1SG	SGM/CSM	
Skill Level	SL 1	SL 2	SL 3	SL 4	SL 5 SL 5		
RECOMMENDED	ASST TEAM LEADER	TEAM LEADER	ASST SECT NCOIC	AC/RC ADVISOR	AC/RC ADVISOR	DR HRC CSM	
DUTY	PERS ADMIN SPEC	RECRUITER/	DRILL SGT	BN/BDE PERS SGT	ASST CM DT NCOA	SSICSM	
ASSIGNMENTS		RETENTION	INSTRUCTOR	CAREER ADVISOR	BR/DIV NCOIC	AG SCH CSM/RGMT CSI	
		SQUAD LEADER	O/C J RTC/NTC	DETACHMENT SGT	FIRST SGT	NCOA CMDT	
		ASST PERS SGT	PLATOON SGT	EO A DVISOR	J OINT ASSGMT	PSB CSM	
			RECRUITER	IG NCO	MPR/FDEVSGT	RECEPTION BN CSM	
			SECT NCOIC	INSTRUCTOR/SGL	OP NS SGT PSB	DA DCSPER SGM	
				J OINT ASSGMT	SR CAREER ADV	MACOM DCSPER SGM	
				MPR/FDEVSGT		HRC BRANCH SGM	
				SR O/C J RTC/NTC		G1/AG/MPDSGM	
				OP NS SGT		CH, MPR/FDEV	
				P LATOON SGT			
				RECRUITER			
				SR DRILL SGT			
		WRITER/DEVE		WRITER/DEVELOP EF	₹		
INSTITUTIONAL	BCT/AIT				SERGEANTS MAJ OR		
TRAINING	PLDC	BNCOC AND		COC	COURSE		
RECOMMENDED	PRIOR TO PLDC	PRIOR TO BNCOC	PRIOR TO AND	ос	PRIOR TO SMC		
NCOES-RELATED	English Composition	Comm Skills	Principles of Mana	agement	Research Techniques (Statistics)		
COURSES	Basic Mathematics	Pers Supervision Organizationa		navior	Human Resource M	anagement	
	Computer Literacy	Behavioral Science	nce Information Systems Management				
		Speed Reading (LC)	Technical Writing				
		RECOMMENDED	B attle Staff	NCO Course	1SG Course		
	Recommended Reading	Recommended Rea	nding Recomm	nended Reading	Recommended Reading		
	Standard: 10	Standard: 11.5	Standar	d: 12.5	Standard: 12.9		
	-		A chieve A rmy Writing	Standard*			
RECOMMENDED	SKILL LEVEL 10	SKILL LEVEL 20	SKILL LEVEL 30	SKILL LEVEL 40	SKILL LEVEL 50		
CMF-RELATED	Fundamentals of English	English Composition II	Speech	Statistics	Behavioral Science		
COURSES	Intro to Data Processing	Computer Literacy	Supervisory M gmt	Applied Mgmt	Public Relations		
AND ACTIVITIES	Business Math	Intro to Business	Computer Operations	Creative Writing	Business Communications		
	ACCP for 71L	Algebra	Algebra	Database M gmt	Organizational Effective	eness	
	ACCP for 75B, H, F	Principles of Mgmt	Educational Psychology	Political Science	Logic		
	*Begin Recommended	Fundamentals of	Psychology of learning	Office Automation			
	Professional Reading	Education	ACCP: Advanced level	World Geography			
	List	ACCP: Basic Level	Sustainment Tng Crs				
		Sustainment Tng Crs					
RECOMMENDED	AA/AS in: Liberal Arts, Management or Business (Any Specialty),			BA/BS in: Liberal Arts, M anagement or Business (Any			
CMF-RELATED	English, Computer Science, Public Relations, Economics,			Specialty), English, Computer Science, Public			
CERTIFICATION	M arketing, B ehavioral Science, Educational System Tech			R elations, Economics, M arketing, B ehavioral			
OR DEGREE GOAL					Science, Educational System Technology		
	BY THE 10th YEAR OF	SERVICE		BY THE 16th YEAR OF SERVICE			







MOS 42L - Description

MOS 42L is responsible for providing technical expertise and administrative support

at every echelon of command across the Department of Defense (DOD). These positions range from battalion to MACOM, Army Staff, Joint Staff and DOD agencies. Major responsibilities of administrative NCOs include:

- Inspecting, training, improving, and providing technical oversight for all aspects
 - of administrative operations.
- Planning and organizing all administrative policies and procedures.
- Maintaining classified documents/containers, managing corresponds publications, files, postal operations and distribution.

Chief/Senior, Administrative Sergeant/Supervisor-42L5

Supervises performance of administrative functions and sections or similar elements at division, comparable, or higher level headquarters. Inspects subordinate units and makes recommendation for elimination of deficiencies or improvement of administrative operations.



MOS 42L - Career Enhancing Assignments

MOST CHALLENGING ASSIGNMENTS (MSG/1SG):

- First Sergeant/Detachment Sergeant
- Postal Platoon Sergeant/Supervisor/ Inspector (ASI F4)
- Instructor or Small Group Leader, Army Service School or NCO Academy
- Drill Sergeant
- Recruiter
- S1 Personnel Sergeant (PAC Supervisor)
- SGS/Protocol NCO
- Security Management NCO (see next slide)
- AC/RC Advisor with Title XI Responsibilities
- Operations Coordinator (Attaché Office)

* CHALLENGING ASSIGNMENTS:

- •Admin NCO at MACOM, DOD, or Joint Staff
- Attaché Operations NCO
- Battalion Operations Sergeant
- Career Management NCO/Advisor and/or Development NCO
- Courier
- Equal Opportunity Advisor
- Executive Administrative Assistant (ASI E3)
- Inspector General NCO
- MEPCOM Duty
- ROTC Duty
- Writer/Developer Army Service School

Professional

PROMOTION ENHANCING TRAINING - 42L:

- · Executive Administrative Assistant (ASI E3)
- · Attaché Administrative Support Course (ASI E4)
- · Postal Operations/Supervisor Course (ASI F4/F5)
- · Battle Staff Course (ASI 2S)

MILITARY EDUCATION:

· ANCOC

CIVILIAN EDUCATION:

- · Associates Degree (a plus)
- · Bachelors Degree or higher (a strong plus)

* Note: Only positions in this section are listed in alphabetical order.

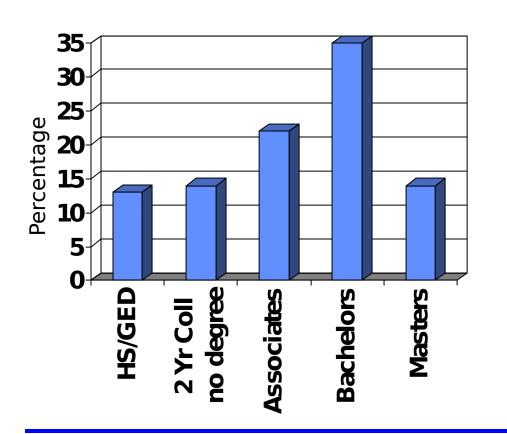






MOS 42L - Education

Civilian education by itself does not determine promotion potential, however it is a good indicator of an NCO's desire to excel and professionally develop themselves as leaders. When reviewing civilian education attention should also be given to the demands of the job that NCOs have held.



levels for Skill Level 4 in MOS 42L are:

3% have a Masters Degree

20% have a Bachelors Degree

18% have 2 years (60 hours) of college

32% have an Associates Degree

27% have a high school diploma or

equivalent

The Career Development Model recommends AA/AS by 10th year of service and a BA/BS by the 16th year of se





ADJUTANT GENERAL'S CORPS MOS 42L - Unique Characteristics



- **TOE VS. TDA ASSIGNMENTS:** Senior NCOs serving in MOS 42L may have a significant amount of time in TDA units. At the rank of SSG, 86% of 42L positions are in TDA units, 83% of all SFC positions are in TDA units and 92% of all MSG/1SG positions are in TDA units. NCOs should not be penalized for serving in TDA only positions at the senior NCO grades.
- **POSTAL NCO/SUPERVISOR (ASI F4/F5):** These positions are found predominately in the TOE/MTOE environment. The majority of authorizations are overseas (63%). These duties are performed in a high-stress, fast paced, and often deployed environment.
- SPECIAL DUTY ASSIGNMENTS: Many 42L duty assignments are in non-troop leading Special Management Commands (i.e. ROTC, MACOM, Joint Staff, Attaché, DIA, etc.). Drill Sergeant, Recruiter, EO Advisor, and Instructor positions are limited. (as seen below). Additionally, many 42L First Sergeant assignments are found in the Military Entrance Processing Command (MEPCOM). 1SG's in MEPCOM operate independently from higher headquarters and perform troop leading duty with the other services of the Department of Defense. Those who have performed successfully have demonstrated exceptional duty performance.
 - **SECURITY MANAGEMENT NCOs/COURIERS:** NCOs serving in special security management positions within DOD and Joint agencies that have a requirement for TS/SCI must maintain exceptional standards of personal and professional conduct. These positions include personnel security requirements, information security requirements, and physical security requirements. The tremendous level of responsibility inherent in these positions should be considered positively during board deliberations.

DRILL SGT		RE	RECRUITER INSTRUCTO			OR EOA	1SG	
AL	JTHS	AUTI	HS	Α	UTHS	AUTHS	AUTHS	
SSG	81 <i>(7</i>	7.1%)		119	(10.5%)	33 (2.9%)	NA	NA
SFC	29 (3	8.9%)		0	(0.0%)	16 (2.1%)	115 (13.4%)	NA
MSG	NA		NA		NA	20 (8.6%	77(33.2%)	

(x.x%) = Percent of authorizations for that grade based on total authorizations







at all ranks.

ADJUTANT GENERAL'S CORPS Typical Career Patterns - MOS 42L

Platoon Sergeant

Sr Drill Sergeant

S1 Pers Sergeant

Attaché Duty(E4)

Career Mamt NCO/

Inspector General

OC - IRTC/NTC

ROTC Duty

MEPCOM Asgnment

Professional Dev. NCO

Recruiter (detailed)

Writer/Developer

AC/RC Advisor

Joint/DOD Agencies

SGL, NCOA

MACOM HOS

STAFF

SPECIAL

Advisor

FO Advisor

Courier

This slide does not prioritize jobs based on difficulty, challenges, or risk. This slide is provided to give an overall picture of typical jobs held by soldiers in the MORSHIP



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LEADERSHIP

SOD/TM Ldr

Postal Sp (F5)

Section Ldr

\$taff (G1-G6)

Exec Adm Asst (E3)

Admin Sp

STAFF Admin Sp Exec Admin Asst(E3)Postal Sp(F5) SGS/Protocol Staff (G1-G6)

SPECIAL

CPL Recruiter Recruiter

SPECIAL

STAFF



LEADERSHIP

Drill Sergeant Operations Sergeant Instructor, Svc School Security Mgmt NCO Postal Supervisor(F4) SGS/Protocol

SGL, NCOA Squad Leader

STAFF

Admin NCO, Joint/ DOD/MACOM Exec. Admin Asst(E3)

\$1 Personnel Sqt Section Supv

Security Mgmt NCO SGS/Protocol

SPECIAL

MEPCOM Asgnment MEPCOM Asgnment Recruiter (detailed) ROTC Duty

Writer/Developer

Course Director, AIT Asst CMDT, NCOA Detachment Sergeant First Sergeant Instructor, Svc School Postal Supervisor (F4) Series Tng Chief, AIT

MACOM HOs Operations Sergeant Postal Inspector Security Mamt NCO

SPECIAL

AC/RC Advisor CH. Courier EO Advisor

LEADERSHIP

Postal Supervisor(F4)STAFF

Branch/Division NCOIC Ch, Admin Supervisor oint/DOD Agencies/

SGS/Protocol

Inspector General

Operations Coord (Attach DO SGM Sr. Professional Dev. NCOIG SGM

E3 - Executive **Admin Asst**

E4 - Attaché **Support**

F4 - Postal Supervisor

F5 - Posta Operations

2S - Battle Staff Onne



AG School

CSM

NCOA CMDT Garrison CSM

MEPCOM

CSM

BDE CSM BN CSM

STAFF

Branch SGM Department SGM

DPCA SGM SGS SGM

SPECIAL





ADJUTANT GENERAL'S CORPS MOS 42L - Career Progression Plan



RANK		PVT-SPC	SGT	SSG	SFC	MSG/1SG	SGM/CSM
SKILL LEVEL		SL 1	SL 2	SL 3	SL 4	SL 5	SL 5
RECOMMEND	ED	ADMIN SPEC	ADMIN SGT	EXEC ADMIN ASST	AC/RC ADVISOR	AC/RC ADVISOR	SSICSM
DUTY		ASST TEAM LDR	EXEC ADMIN ASST	DRILL SGT	ADMIN SUPV	ASST CMDT NCOA	AG SCH/RGMT CSM
ASSIGNMENT	S	EXEC ADMIN ASST	SQUAD LDR	INSTRUCTOR	CAREER ADVISOR	BR/DIV NCOIC	NCOA CMDT
		POSTAL CLERK	TEAM LDR	PLT SGT	DETACHMENT SGT	CH, ADMIN SUPV	IMA CSM
				POSTAL SGT	EO ADVISOR	FIRST SGT	BDE CSM
				RECRUITER/RETENTION	IG NCO	SGS CH, ADMIN SUPV	SPT BN CSM
				SECT NCOIC	INSTRUCTOR/SGL		RECEPTION BN CSM
					POSTAL PLT SGT		CH, PROTOCOL SGM
					POSTAL SUPV		DPCA SGM
					RECRUITER		SR ADMIN SUPV
					SGS NCOIC		
					SR DRILL SGT		
					OPS SGT		
INSTITUTION	AL	BCT/AIT				SERGEA	NTS MAJ OR
TRAINING		PLDC	BNCOC	ANC	C	CC	DURSE
RECOMMEND	ED	PRIOR TO PLDC	PRIOR TO BNCOC	PRIOR TO ANCOC		PRIOR TO SMC	
NCOES-RELA	TED	English Composition	CommSkills	Principles of Manage	ment	Research Techniques (Statistics)
COURSES		Basic Mathematics	Pers Supervision	Organizational Behavior		Human Resource Mana	gement
		Computer Literacy	Behavioral Science	Information Systems	Management		
			Speed Reading (LC)	Technical Writing			
					RECOMMENDED		
				Battle Staff N	CO Course	1SG Course	
		Recommended Reading	R ecommended Rea	ding Recommende	d Reading	Recommended Reading	
		Standard: 10	Standard: 11.5	Standard: 12.5		Standard: 12.9	
		•	Acl	nieve A rmy Writing Standa	ard *		
RECOMMEND	ED	SKILL LEVEL 10	SKILL LEVEL 20	SKILL LEVEL 30	SKILL LEVEL 40	SKILL LEVEL 50	
CMF-RELATE	D	Fundamentals of English	English Composition II	Speech	Statistics	B ehavioral Science	
COURSES		Intro to Data Processing	Computer Literacy	Supervisory M anagement	Applied M anagement	Public Relations	
AND ACTIVITI	IES	Business Math	Intro to Business	Computer Operations	Creative Writing	Business Communications	
		ACCP for 71L	Algebra	Algebra	Database M anagement	Organizational Effectivenes	s
		ACCP for 75B, H, F	P rinciples of M gt	Educational P sychology	Political Science	Logic	
		*B egin R ecommended	Fundamentals of		Office Automation		
		P rofessional R eading	Education		World Geography		
		List					
RECOMMENDED		AA/AS in: Liberal Art	s, Management or Busi	ness (Any Specialty),	BA/BS in: Liberal Arts, Management or Business (Any		
CMF-RELATED		English, Co	omputer Science, Public	Relations, Economics,	Specialty), English, Computer Science, Public		
CERTIFICATION		Marketing,	Behavioral Science, Ed	ducational SystemTech,	Relations, Economics, Marketing, Behavioral		
OR DEGREE C	GOAL	Human Resouces Admin/Management			Science, Educational SystemTechnology,		
					Human Resources Admin/Management		
		BY THE 10th YEAR O	F SERVICE		BY THE 16th YEAR	OF SERVICE	







MOS 42A & 42L Promotion Potential Indicators

The following indicators should be considered when evaluating promotion potential for AG Corps NCOs to the grade of MSG:

- Strong NCOERs reflecting outstanding duty performance and potential in a variety of assignments.
- Exceeded NCOES course standards (Honor Graduate, Commandant's List, Distinguished Leader Award).
- Served successfully in one of the most challenging duty assignments for a period of 18 months or more or 12 months if serving in a short tour area. Served successfully in a MSG position for a minimum of 6 months supported by strong NCOER.
- Demonstrated knowledge and technical proficiency in automated systems and equipment.
- Received distinguished recognition (NCO/Drill Sgt/Recruiter of the Year, Sergeant Audie Murphy Club, Sergeant Morales Club, etc.).
- Maintains high physical fitness standards and consistent compliance with height and weight standards.
- Consistently seeks continuous learning opportunities through military courses (Airborne, MFT, Air Assault, Special

Operations etc.) and civilian educational opportunities.

• Soldiers who have been awarded an ASI or SQI (M, Q, P, S, X, E3, E4, F4, F5, Etc.) have attended additional schooling and gained additional experience. This should be positively considered during board deliberation

Demonstrates high standards of conduct and adherence to Army values.



MOS 42A & 42L - Proponent POC:



Telephone: DSN 734-8446 or

Comm: (803) 751-8446

Email: mcgeem@jackson.army.mil

MOS 42A: SFC KELVIN HOWARD

Telephone: DSN 734-8344 or

Comm: (803) 751-8344

Email: howardk@jackson.army.mil

Proponency SGM: SGM LINDA G. KAIGLER

Telephone: DSN 734-8442 or

Comm: (803) 751-8442

Email: kaiglerl@jackson.army.mil

Chief, Proponency: LTC JUDY BOYD

Telephone: DSN 734-8445 or

Comm: (803) 751-8445

Email: boydj@jackson.army.mil

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Approved for release: 5 January 2004

MICHAEL ARMSTEAD CSM, USA Regimental CSM DONALD A. BARTHOLOMEW
COL, AG
Chief of the Corps

